

# Tensie Axton

Senior Managing Director

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## Location

Houston, TX

## Certifications

Certified Public Accountant

## Professional Affiliations

American Bankruptcy  
Institute  
Association of Insolvency and  
Restructuring Advisors

## Education

B.B.A., Accounting, Texas  
A&M University

**Tensie Axton specializes in developing and executing successful operational and financial strategies for businesses in various stages of their business cycle. Ms. Axton has more than 30 years of experience and her industry experience includes various sectors of healthcare (physician practices, value-based care, free-standing ERs, managed care, behavioral, post-acute), technology, business services, manufacturing and distribution.**

Ms. Axton's experience includes mergers and acquisitions, start-up and high-growth businesses, capital markets, lender negotiations, financial reporting, system implementations, operations and human resources.

Ms. Axton's restructuring experience includes serving as Chief Restructuring Officer, assessing financial and operational plans and implementing immediate and actionable performance improvement initiatives, developing 13-week cash forecasting, managing communication with multiple stakeholders (lenders, counsel, equity holders, board, buyers, employees) and completing section 363 asset sales to multiple buyers. She has also developed plans of reorganization, testified in bankruptcy court and served as Liquidating Trustee.

Prior to FTI, she was the Chief Financial Officer of Neighbors Health, a 34-location, multi-state, free-standing emergency room company and the Chief Operating Officer of Pinnacle Medical Partners, LLC, a roll-up of troubled multi-disciplinary physician practices in Denver, Colorado.

Earlier in her career, Ms. Axton was a Transaction Services Partner at KPMG for eight years, where she performed diligence on over 200 companies in the U.S. and globally and led two financial integration projects of multi-billion-dollar public companies. During her tenure, she led the Transaction Services Practices in Denver and Silicon Valley and served as the Office Managing Partner for the Denver office.

## Relevant Experience

- Financial advisor to a value-based primary care physician group and MSO. Prepared the business for sale and served as the primary company representative in the diligence process that resulted in a successful sale
- Chief Restructuring Officer for a private equity owned company with \$1.6 billion of debt. Negotiated an amend and extend with 50+ lenders, managed liquidity and relationships with credit agencies and implemented a company-wide cost savings program
- Chief Financial Officer of a 34-location, multi-state, free-standing emergency room company. Implemented revenue cycle and accounting systems, developed cash forecasting processes, managed over 150 physician investors and ultimately sold assets through 363 sale in Chapter 11
- Chief Operating Officer of an MSO and roll-up of multi-disciplinary physician practices
- Financial advisor to Private equity-owned behavioral health company with multiple locations across five states. Identified and analyzed various options for restructuring the business and assisted the company in negotiations with its non-bank lending group
- Financial advisor to a behavioral health company (PRTF). Negotiated additional funding from bondholders and new rates with the state